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# KANZHUN LIMITED

## 4Q and FY 2024 Results Presentation



# Disclaimer

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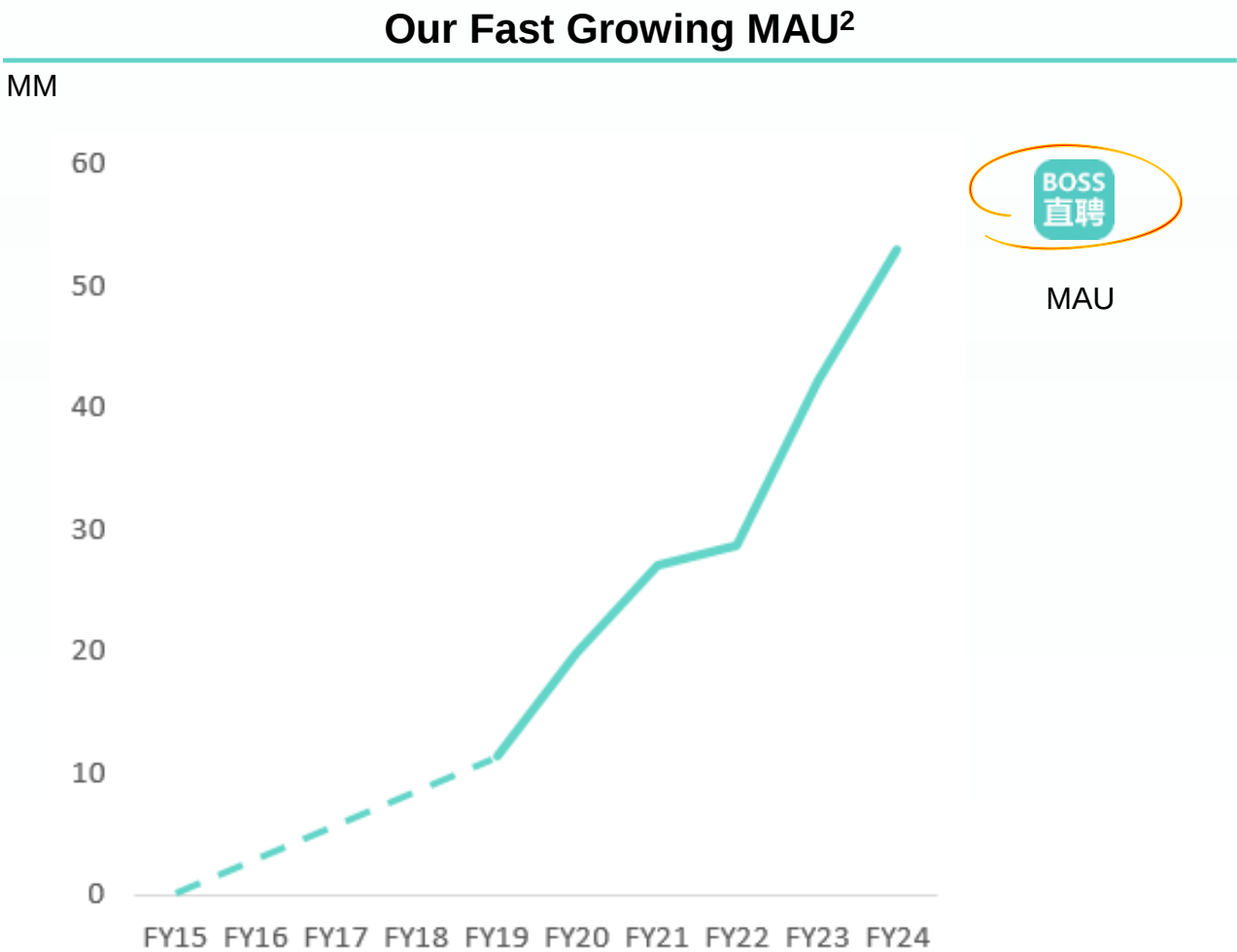
# Company Overview

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# We are the Largest Online Recruitment Platform<sup>1</sup> in China

Strong growth momentum, far outpacing the industry



**53.0MM**  
Avg MAU in FY2024

**25.3%**  
YoY Growth



**RMB 7.36BN**  
Revenues in FY2024

**6.1MM**  
Paid Enterprise Customers<sup>3</sup>



**RMB 2.71BN**  
Adjusted Net Income<sup>4</sup> in FY2024

**25.7%** **36.9%**  
YoY Growth Adjusted Net Margin<sup>4</sup>

**Notes:**  
1. In terms of Average MAU and online recruitment revenues, CIC & QM data  
2. Average MAU lines before 2019 are for illustrative purpose only and do not reflect actual performance  
3. Enterprise users and company accounts from which we recognize revenues for our online recruitment services for the 12 months ended December 31, 2024  
4. Excluding the impact of share-based compensation expenses

A New Way of Hiring – the Next Gen Online Recruitment Platform...

We introduce a disruptive mobile-native direct recruitment model with better convenience, accuracy, efficiency and transparency

Mobile-native

Recommendation Feeds + Direct Chat = BOSS Zhipin

Information

Browse **feed-streams** of job opportunities and candidates, like using Facebook and Toutiao

Communication

**Chat** between job seekers and employers, like using WeChat and WhatsApp

A disruptive model

Combine instant messaging with recommendation feeds, powered by **big data** and **AI technologies**

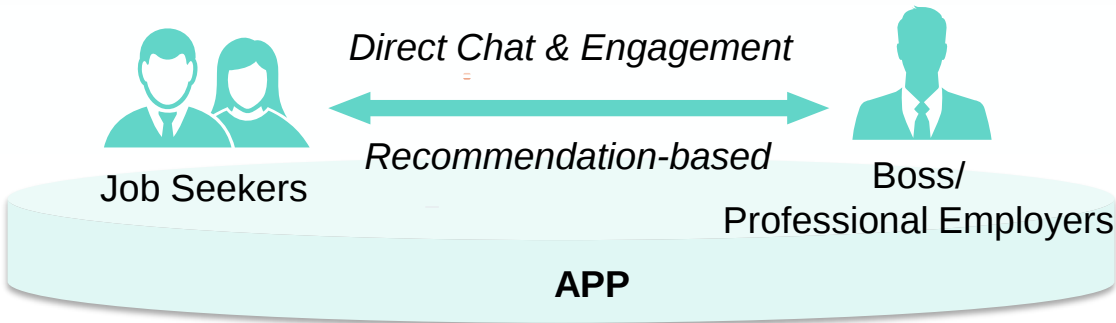
Traditional Job Board Model



One-way Resume Upload & Download Service

-   
Convenience
-   
Accuracy
-   
Efficiency
-   
Transparency

Our Direct Recruitment Model



Two-way Communication Platform

We capture incremental market opportunities and serve more users in the online recruitment industry

- ✓ **Accurate job and candidate recommendation**

- ✓ **Massive scale**

- ✓ **Fairer traffic distribution**

- ✓ **Expanded user reach capturing underserved market**



**Notes:**

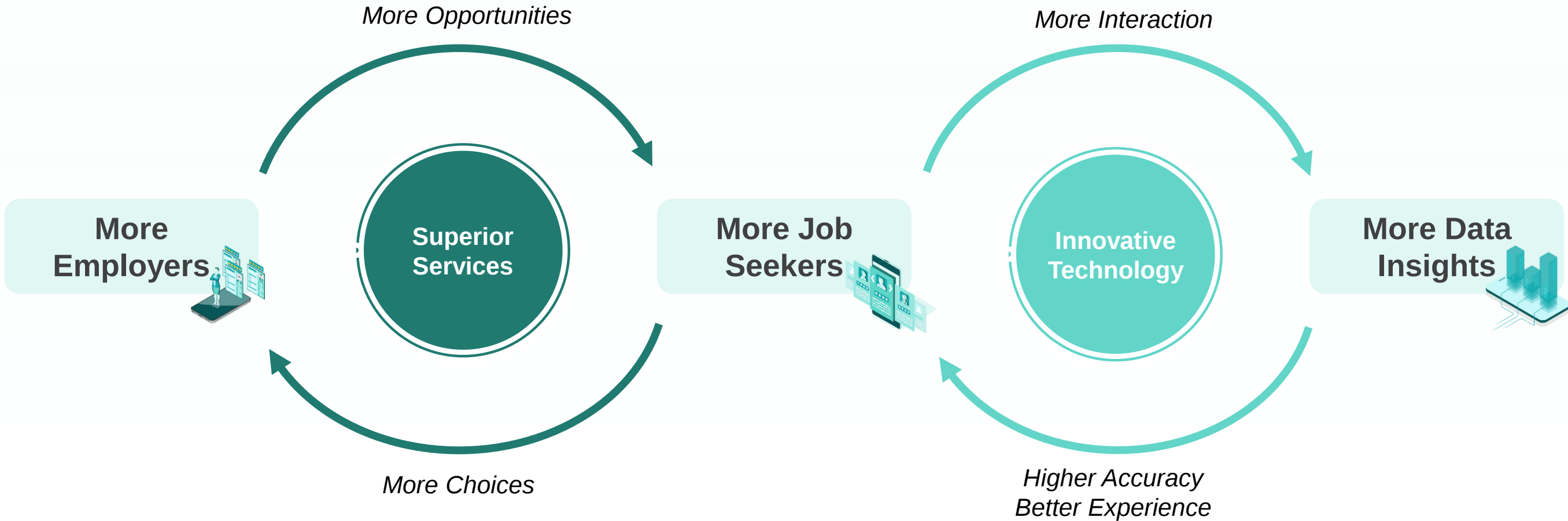
1. As of December 31, 2023

2. Enterprise users include professional recruiters and bosses in enterprises

2. Enterprise users include professional recruiters and bosses in enterprises
3. SMEs are small and medium size enterprises with fewer than 100 employees

# Our Innovative Technology Reinforces Strong Network Effects

Double-sided user ecosystem, accumulated data and advanced technology enhance our competitive advantage



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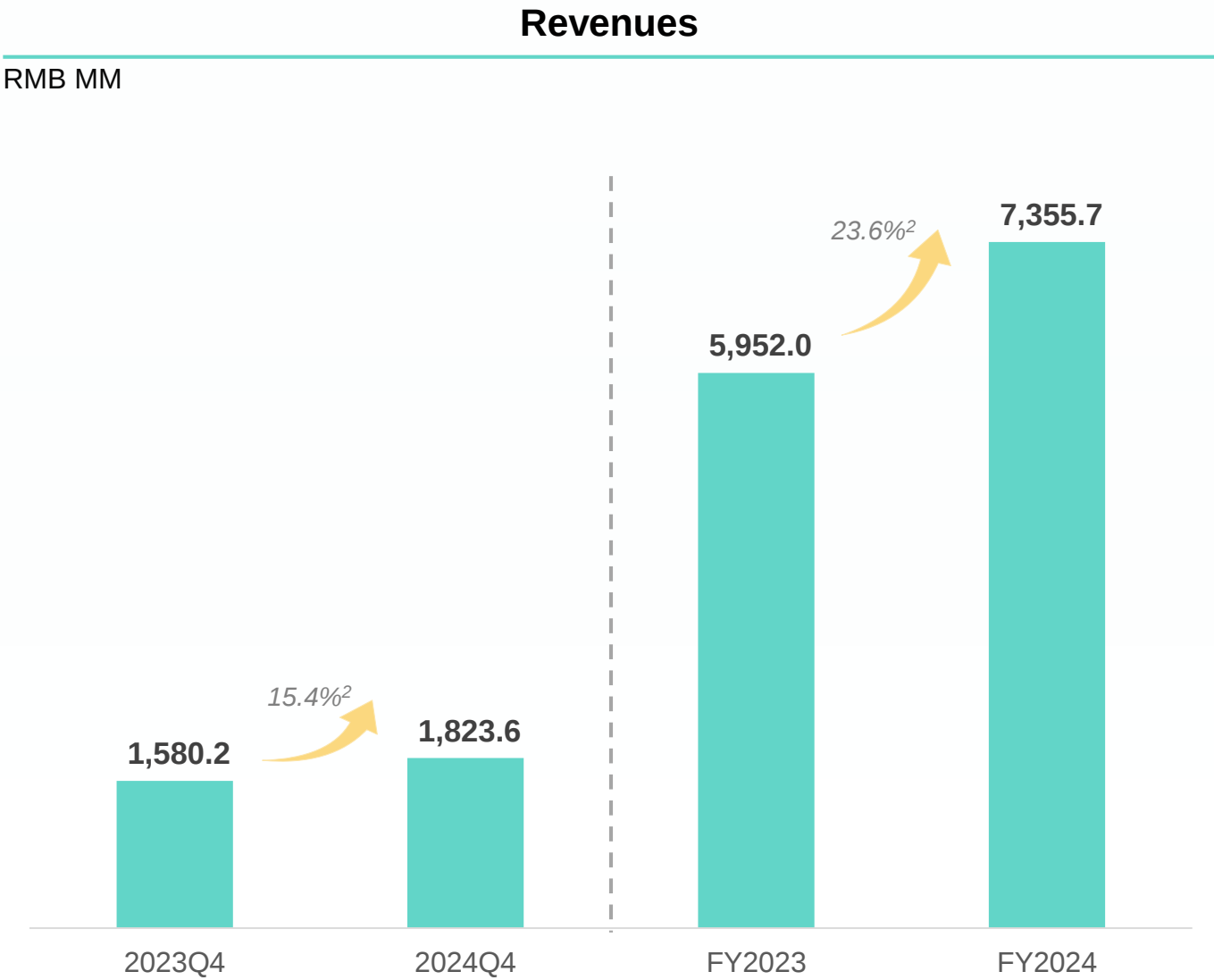
# Financial Highlights

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# Our Solid Revenue Growth

Driven by continued user growth, improved paying ratio and stable ARPPU<sup>1</sup>



Long-term Growth Drivers

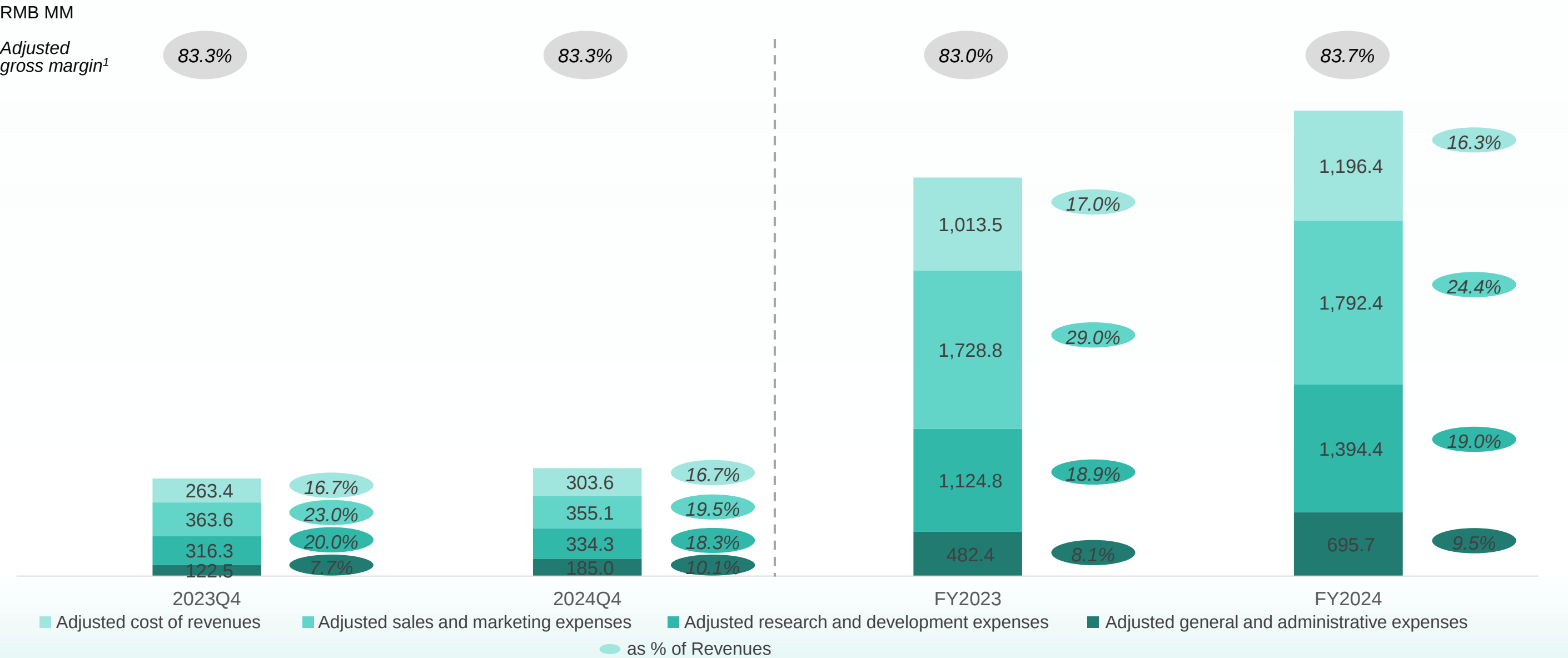
- Robust **enterprise user growth** supported by our strong network effect and full spectrum of user coverage
- Improved **paying ratio** back by our highly efficient monetization model
- Long-term **ARPPU growth** potential with best value for money

Notes:  
1. Average revenue per paying enterprise user  
2. Representing year-on-year growth rate

... with Enhanced Operating Efficiency...

Improving operating efficiency testifies the effectiveness of our business model

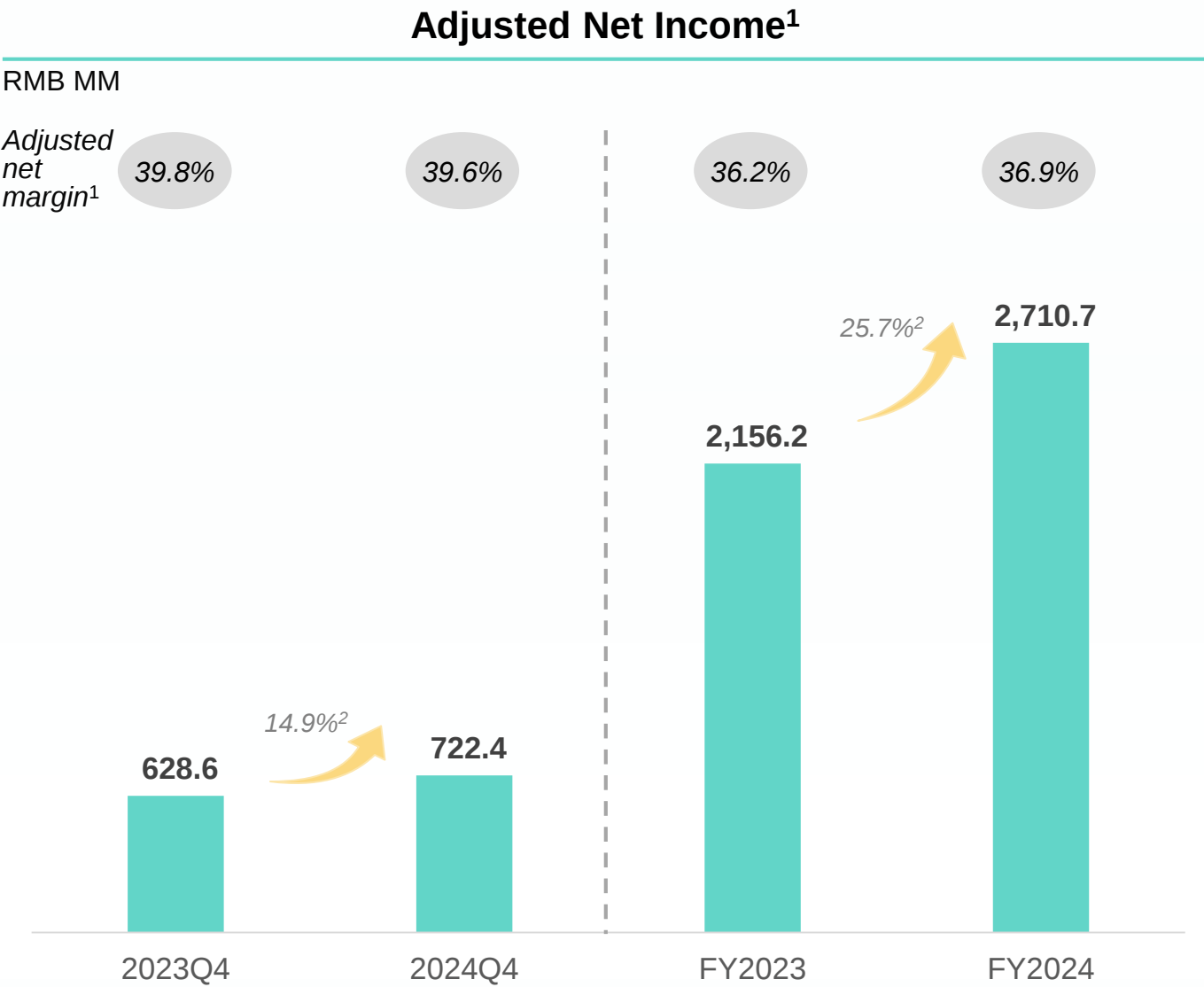
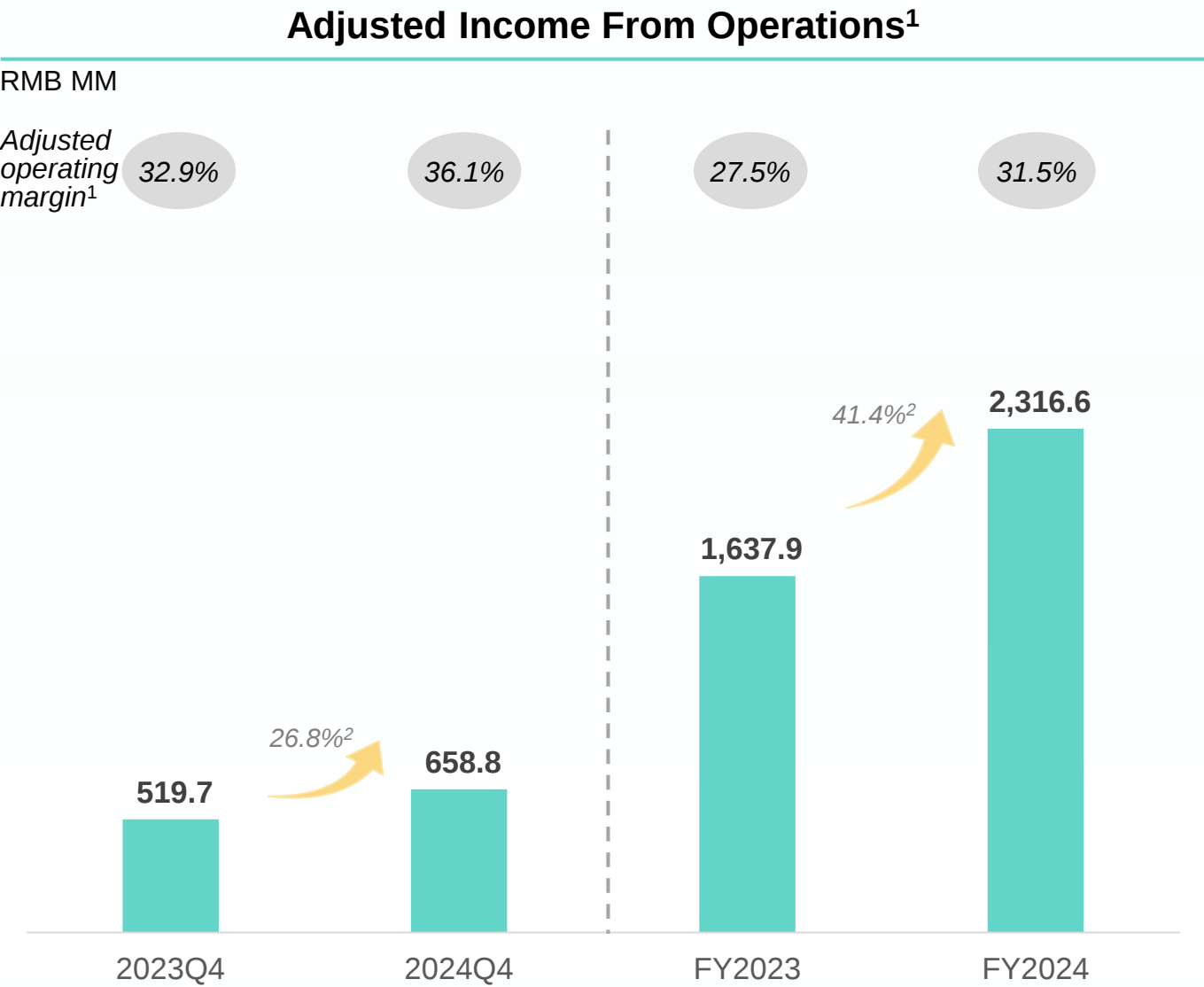
Adjusted Operating Cost and Expenses<sup>1</sup>



Note:  
1. Excluding share-based compensation expenses

# ... Lead to Improving Profitability Capability

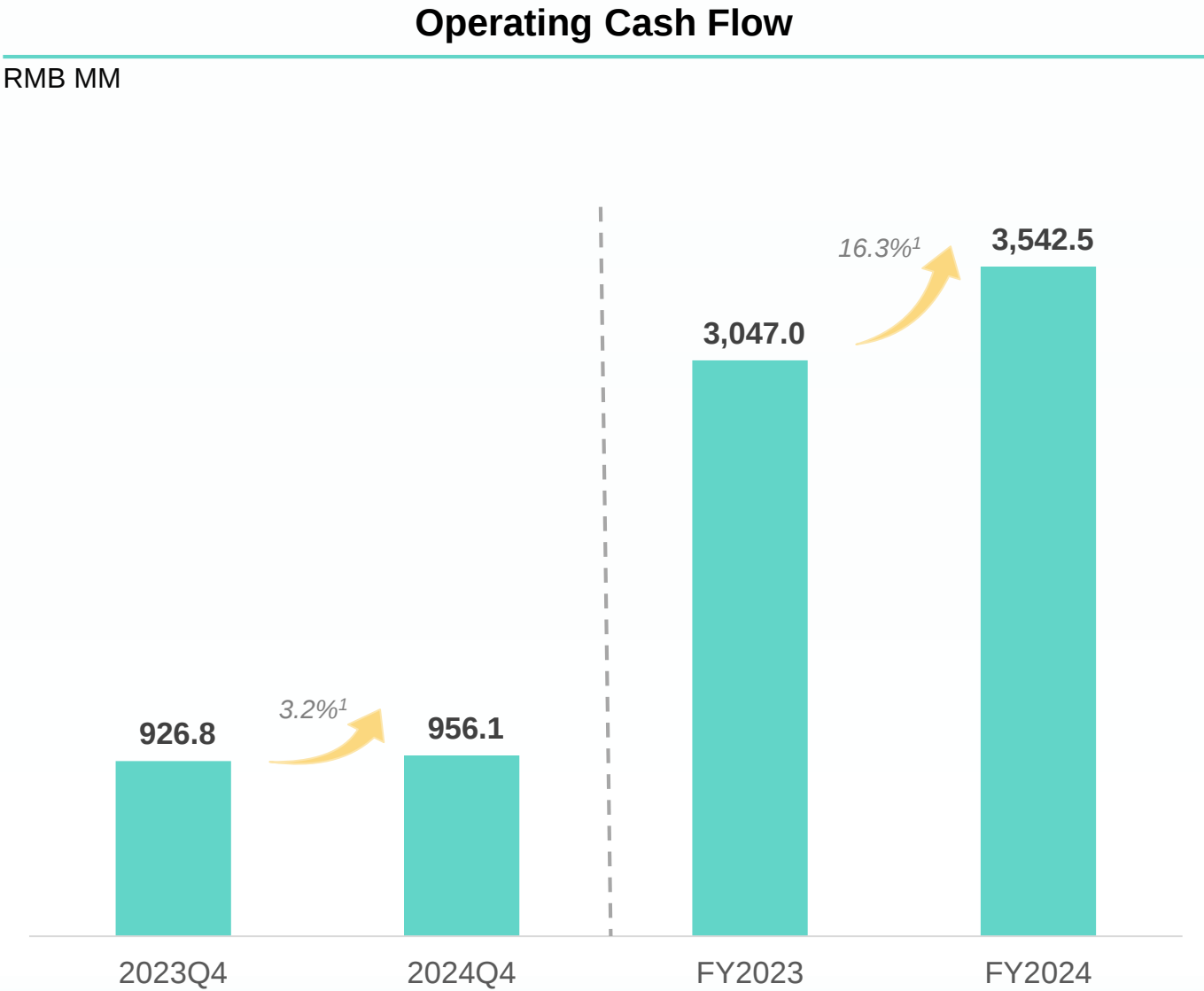
Proven and continuously improved profitability



Notes:  
1. Excluding share-based compensation expenses  
2. Representing year-on-year growth rate

# Our Robust Operating Cash Flow and Strong Cash Position

Strong cash generation capability and ample cash on hand



Notes:

1. Representing year-on-year growth rate

2. Including cash and cash equivalents, short-term time deposits and short-term investments

3. Defined as operating cash flow less capital expenditures

Cash Position &  
Cash Management

**RMB 14.68BN**

Cash Position<sup>2</sup>  
as of December 31, 2024

**RMB 2.69BN**

Free Cash Flow<sup>3</sup>  
for the year ended December 31, 2024

Capital Allocation

**USD 200MM + USD 150MM**

Share Repurchase Program Announced  
in March and August 2024

**USD 229MM**

Total Consideration for Share Repurchases in 2024

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# Appendix

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# Unaudited Selected Income Statement Data

| (All amounts in thousands, except for percentages) | For the three months ended December 31, |                    | For the year ended December 31, |                    |
|----------------------------------------------------|-----------------------------------------|--------------------|---------------------------------|--------------------|
|                                                    | 2023                                    | 2024               | 2023                            | 2024               |
|                                                    | RMB                                     | RMB                | RMB                             | RMB                |
| <b>Revenues</b>                                    | <b>1,580,231</b>                        | <b>1,823,606</b>   | <b>5,952,028</b>                | <b>7,355,677</b>   |
| <b>Operating cost and expenses</b>                 |                                         |                    |                                 |                    |
| Cost of revenues                                   | (274,846)                               | (313,715)          | (1,059,861)                     | (1,239,712)        |
| Sales and marketing expenses                       | (433,454)                               | (426,345)          | (1,991,226)                     | (2,073,052)        |
| Research and development expenses                  | (430,164)                               | (440,360)          | (1,543,568)                     | (1,815,809)        |
| General and administrative expenses                | (224,787)                               | (275,835)          | (811,787)                       | (1,093,949)        |
| <b>Total operating cost and expenses</b>           | <b>(1,363,251)</b>                      | <b>(1,456,255)</b> | <b>(5,406,442)</b>              | <b>(6,222,522)</b> |
| <b>Income from operations</b>                      | <b>222,252</b>                          | <b>380,561</b>     | <b>580,971</b>                  | <b>1,172,946</b>   |
| <b>Net income</b>                                  | <b>331,241</b>                          | <b>444,225</b>     | <b>1,099,218</b>                | <b>1,567,026</b>   |
| <b>Gross margin</b>                                | <b>82.60%</b>                           | <b>82.80%</b>      | <b>82.20%</b>                   | <b>83.10%</b>      |
| <b>Operating margin</b>                            | <b>14.10%</b>                           | <b>20.90%</b>      | <b>9.80%</b>                    | <b>15.90%</b>      |
| <b>Net margin</b>                                  | <b>21.00%</b>                           | <b>24.40%</b>      | <b>18.50%</b>                   | <b>21.30%</b>      |
| <b>Non-GAAP Financial Measures</b>                 |                                         |                    |                                 |                    |
| <b>Adjusted operating cost and expenses</b>        |                                         |                    |                                 |                    |
| Cost of revenues                                   | (263,429)                               | (303,635)          | (1,013,466)                     | (1,196,380)        |
| Sales and marketing expenses                       | (363,618)                               | (355,136)          | (1,728,795)                     | (1,792,384)        |
| Research and development expenses                  | (316,332)                               | (334,281)          | (1,124,799)                     | (1,394,398)        |
| General and administrative expenses                | (122,466)                               | (185,005)          | (482,415)                       | (695,675)          |
| <b>Total adjusted operating cost and expenses</b>  | <b>(1,065,845)</b>                      | <b>(1,178,057)</b> | <b>(4,349,475)</b>              | <b>(5,078,837)</b> |
| <b>Adjusted income from operations</b>             | <b>519,658</b>                          | <b>658,759</b>     | <b>1,637,938</b>                | <b>2,316,631</b>   |
| <b>Adjusted net income</b>                         | <b>628,647</b>                          | <b>722,423</b>     | <b>2,156,185</b>                | <b>2,710,711</b>   |
| <b>Adjusted gross margin</b>                       | <b>83.3%</b>                            | <b>83.3%</b>       | <b>83.0%</b>                    | <b>83.7%</b>       |
| <b>Adjusted operating margin</b>                   | <b>32.9%</b>                            | <b>36.1%</b>       | <b>27.5%</b>                    | <b>31.5%</b>       |
| <b>Adjusted net margin</b>                         | <b>39.8%</b>                            | <b>39.6%</b>       | <b>36.2%</b>                    | <b>36.9%</b>       |

# Unaudited Selected Cash Flow Data



| (All amounts in thousands)                                   | For the three months ended December 31, |                  | For the year ended December 31, |                  |
|--------------------------------------------------------------|-----------------------------------------|------------------|---------------------------------|------------------|
|                                                              | 2023                                    | 2024             | 2023                            | 2024             |
|                                                              | RMB                                     | RMB              | RMB                             | RMB              |
| Net cash provided by operating activities                    | 926,837                                 | 956,108          | 3,047,009                       | 3,542,495        |
| Net cash used in investing activities                        | (489,496)                               | (723,128)        | (9,938,645)                     | (2,016,899)      |
| Net cash used in financing activities                        | (442,151)                               | (520,351)        | (417,022)                       | (1,460,539)      |
| Effect of exchange rate changes on cash and cash equivalents | 33,149                                  | 24,303           | 29,793                          | 15,074           |
| <b>Net increase/(decrease) in cash and cash equivalents</b>  | <b>28,339</b>                           | <b>(263,068)</b> | <b>(7,278,865)</b>              | <b>80,131</b>    |
| Cash and cash equivalents at beginning of the period         | 2,444,620                               | 2,816,158        | 9,751,824                       | 2,472,959        |
| <b>Cash and cash equivalents at end of the period</b>        | <b>2,472,959</b>                        | <b>2,553,090</b> | <b>2,472,959</b>                | <b>2,553,090</b> |

# Unaudited Selected Balance Sheet Data



| (All amounts in thousands)                        | As of December 31, |                   |
|---------------------------------------------------|--------------------|-------------------|
|                                                   | 2023               | 2024              |
|                                                   | RMB                | RMB               |
| <b>ASSETS</b>                                     |                    |                   |
| <b>Current assets</b>                             |                    |                   |
| Cash and cash equivalents                         | 2,472,959          | 2,553,090         |
| Short-term time deposits                          | 6,922,803          | 5,488,631         |
| Short-term investments                            | 3,513,885          | 6,639,389         |
| Other current assets                              | 463,390            | 419,273           |
| <b>Total current assets</b>                       | <b>13,373,037</b>  | <b>15,100,383</b> |
| <b>Non-current assets</b>                         |                    |                   |
| Long-term investments                             | 2,473,128          | 1,914,530         |
| Property, equipment and software, net             | 1,793,488          | 1,733,786         |
| Other non-current assets                          | 300,395            | 561,973           |
| <b>Total non-current assets</b>                   | <b>4,567,011</b>   | <b>4,210,289</b>  |
| <b>Total assets</b>                               | <b>17,940,048</b>  | <b>19,310,672</b> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>       |                    |                   |
| <b>Current liabilities</b>                        |                    |                   |
| Accounts payable                                  | 629,216            | 110,668           |
| Deferred revenue                                  | 2,794,075          | 3,084,839         |
| Other current liabilities                         | 934,060            | 996,549           |
| <b>Total current liabilities</b>                  | <b>4,357,351</b>   | <b>4,192,056</b>  |
| <b>Total non-current liabilities</b>              | <b>153,504</b>     | <b>155,796</b>    |
| <b>Total liabilities</b>                          | <b>4,510,855</b>   | <b>4,347,852</b>  |
| <b>Total shareholders' equity</b>                 | <b>13,429,193</b>  | <b>14,962,820</b> |
| <b>Total liabilities and shareholders' equity</b> | <b>17,940,048</b>  | <b>19,310,672</b> |

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THANK YOU!

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